# OPTIMAL QUALITY CONTROL DESIGN FOR MULTISTAGE MANUFACTURING SYSTEMS

A Thesis Submitted
in Partial Fulfilment of the Requirements
for the Degree of
MASTER OF TECHNOLOGY

By
A R VENKATESH

1. 13

to the

INDIAN INSTITUTE OF TECHNOLOGY, KANPUR
AUGUST, 1981

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#### CERTIFICATE

This is to certify that the present work on "Optimal Quality Control Design for Multistage Manufacturing Systems", by A.R. Venkatesh, has been carried out under my supervision and has not been submitted elsewhere for the award of a degree.

(Kripa Shanker)

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#### ABSTRACT

This thesis presents the design of optimal quality levels and optimal interrelated single sampling plans for multistage manufacturing systems. Forward recursion dynamic programming technique is utilised to obtain the minimum expected total manufacturing cost subject to AOQL constraints. A three-stage single product serial manufacturing system, a five-stage serial manufacturing system with a main product and a byproduct and a multiproduct parallel manufacturing system with five stages are taken for illustration using attribute sampling inspection. A multiproduct parallel manufacturing system with both attribute and variable sampling inspections is also illustrated.

#### CHAPTER 1

#### INTRODUCTION

#### 1.1 Introduction

In general, any quality control problem in industry requires fixing up and ensuring a specified maximum average outgoing quality limit (AOQL) for a particular product. From the quality point of view a general situation observed in a manufacturing industry consists of three stages; raw material inspection stage, manufacturing stage and the final product inspection stage. Many concepts and methodologies proposed in the area of economic design of quality assurance systems are limited in their treatment of the interrelationships among the average incoming quality level, manufacturing quality level and the outgoing quality level. Owing to this drawback these concepts and methodologies end up with stage by stage optimization whose solution may be far from the overall optimal solution. An approach that recognizes the relationship among the above mentioned quality levels, was proposed by Zia Hassan and Thomas W. Knowles [1]. Using the dynamic programming forward recursion technique their model minimizes the total average cost of outgoing products within the specified constrai on quality of the finished product. This approach is generally known as Systems approach to quality control.

#### 1.2 Aim and Organization of the thesis

The main aim of this thesis is to extend this simple but yet powerful technique to a wide variety of quality control problems. A simple situation with a raw material inspection stage, a manufacturing stage and a final inspection stage is illustrated in Chapter 2. Then a case of mainproduct along with a byproduct in a serial manufacturing line is illustrated in the same Chapter. In both these cases attribute sampling inspection is adopted. An interesting situation with parallel manufacturing lines and assemblies is illustrated in the third Chapter. Attribute sampling inspection is adopted to this situation also. Chapter 4 deals with a more general situation with parallel manufacturing lines with variable sampling inspection at certain stages and attribute sampling inspection at other stages. Computer programs are developed for solving these problems and the results of the examples are included in the respective Chapters.

# CHAPTER 2

# SERIAL MANUFACTURING SYSTEMS

This Chapter is mainly devoted to the analysis of serial manufacturing systems. Before presenting this analysis the methodology that is used and the motivation behind it are put forward in Section 2.1. In Section 2.2 a simple serial manufacturing system with a raw material inspection stage, a manufacturing stage and a final inspection stage is illustrate A case of main product along with a by-product passing through a total of five stages is illustrated in Section 2.3.

# 2.1 Why Systems approach?

As discussed in Section 1.1 the solution obtained by ignoring the interrelationships among the stages and optimizing stage-by-stage may be far from the over all optimal solution. Its common in industry to have a choice of several quality levels at various stages of the production lineup. In general its a common practice to specify the average incoming quality to the vendor who supplies the raw material. The manufacture process can be controlled so as to give the required process fraction defective. The methodology under discussion utilize these alternatives in the quality levels and gives the right combination of quality of conformance of incoming material, quality of the process and inspection schemes increder to min the total average cost of outgoing products within the specion schemes increder to min the total average cost of outgoing products within the specionstraint on quality of the finished product. The costs at

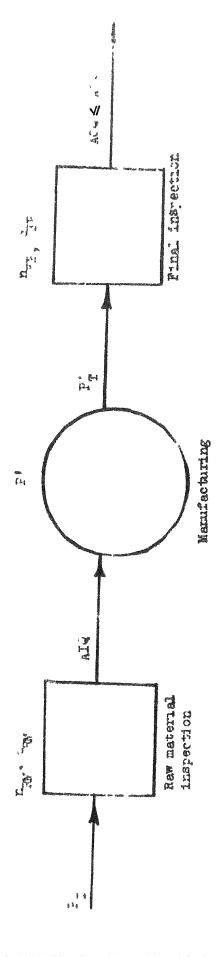


Fig. 2.1: SINGLE COMPONENT SERIAL MULTISTACE SYSTEM

various stages are functions of the quality levels at those stages.

#### 2.2 Single component 3-stage system

The situation in which a component passes through raw material inspection, manufacturing stage and final product inspection is a good representative of general situations in the industry. This simple situation is shown in Figure 2.1. The actual situation can be a linear extension of this situation with many more manufacturing stages and inspection stages before the final inspection stage.

#### 2.2.1 Notations

The following notations are used in the model formulation and the development of the methodology.

- AIQ : Average incoming quality (average fraction defects a) after the raw material inspection
- ACQ: Average outgoing quality (average fraction defective) after the finished product inspection.
- ACOL : Average outgoing quality limit.
- ACOL : Specified average outgoing quality limit of the finished product.
- ATI : Average total inspection.
- c : Acceptance number.
- k<sub>1</sub> : Average cost of repair/replacement of a defective unit.
- k<sub>2</sub> : Average cost of inspection per unit.

k<sub>3</sub> : Basic conversion operation cost per unit.

k<sub>4</sub> : Average incoming material cost per unit.

N : Lot size.

n : Sample size.

P a : Probability of acceptance of a lot.

P<sub>I</sub> : Average fraction defective of the incoming lot.

P: Average manufacturing process fraction defective of the product.

 $P_M^{\bullet}$ : Value of the incoming fraction defective to an inspection station which results in the maximum average outgoing fraction defective AOOL.

P<sub>T</sub>: Average fraction defective of an outgoing lot from a manufacturing stage.

Subscripts RM and FP indicate raw material and finished product stages.

In order to characterize the system the following assumptions are made.

- 1. To ensure a specified AOQL, a large number of lots of size N are produced.
- 2. Any process average P  $_{\rm I}$  , 0  $\lesssim$  P  $_{\rm I}$   $\lesssim$  1 can be negotiated with the raw material supplier.
- 3. Defectives occur in each manufacturing process according to a Bernoulli process, with parameter P'. These defectives are statistically independent of the defectives from the incoming material. Any desired P' can be selected.

- 4. Perfect inspection is employed.
- 5. All defectives inspected are identified and replaced or repaired at the stage they are found.
- 6. Inspection at any stage can identify defects produced at any of the prior stages.
- 7. In any inspection station, the only interest is whether an item is defective or not. The number of defects found in an item is irrelevant.

#### 2.2.2 Model Farmulation

The decision variables are P<sub>I</sub>, n<sub>RM</sub>, c<sub>RM</sub>, P\*, n<sub>FP</sub> and c<sub>FP</sub>. The objective is to minimize the expected total manufacturing cost subject to the final product sampling plan assuring the specified AOOL, AOOL.

Objective Function: Expected total manufacturing cost
(TMC).

Expected TMC

- = Expected cost of raw material
- + expected cost of inspection at raw material stage
- + expected cost of repairing defectives at raw material stage
- + expected cost of conversion
- + expected cost of inspection at final product stage
- + expected cost of repairing defectives at the final product stage.

 $k_3N$  is the expected cost of raw material where  $k_3$  may vary with  $P_{\tau}$  (usually monotonically non increasing).

At all inspection stages, the average total inspection is

ATI = 
$$n + (N - n) (1 - P_a)$$

where Pa; the probability of acceptance of a lot depends on the incoming fraction defective to the inspection station as well as n and c.

The expected cost of inspection at the raw material stage is  $k_{2RM}^{}$ ATI $_{RM}^{}$  and is  $k_{2FP}^{}$ ATI $_{FP}^{}$  at the final product stage. The expected cost of repairing or replacing defectives at the raw material stage is  $k_{1RM}^{}$  ( $P_{1}^{}$ ATI $_{RM}^{}$ ) where  $P_{1}^{}$ ATI $_{RM}^{}$  is the average defectives found. Similarly the expected cost of repairing or replacing defectives is  $k_{1FP}^{}$  ( $P_{1}^{}$ ATI $_{FP}^{}$ ) at the final inspection stage where  $P_{1}^{}$  is the average fraction defective after the manufacturing stage.

The expected cost of conversion is  $k_4N$  where  $k_4$  may vary with  $F^*$  (usually monotonically non increasing).

Thus expected TMC

$$= k_{3N}^{N} + (k_{2RM} + k_{1RM}^{1} P_{I})ATI_{RM} + k_{4}^{N} + (k_{2FP}^{1} + k_{1FP}^{1} P_{I}^{1})ATI_{FP}$$

The formulation thus is

Min (Expected TMC)

$$P_{I}$$
,  $n_{RM}$ ,  $C_{RM}$ ,  $P'$ ,  $n_{FP}$ ,  $C_{FP}$ 

$$S.t AIQ = F_a T_T (N - n_{pM})/N$$
 (1)

$$\Gamma_{T}^{i} = \Gamma^{i} + AIQ - \Gamma^{i} AIQ \qquad (2)$$

$$AOQ = \Gamma_{a}P_{T}^{*} \frac{(N - n_{FP})}{N}$$
 (3)

$$\begin{array}{ccc}
AOQ \\
Max
\end{array} & \leq AOQL_{\odot}$$

$$0 \leq P \leq 1$$
(4)

$$0 \leq c_{RM} \leq n_{RM} \leq N \tag{5}$$

$$0 \leqslant c_{FF} \leqslant n_{FF} \leqslant N \tag{6}$$

$$n_{gM}$$
,  $c_{RM}$ ,  $n_{FP}$ ,  $c_{FP}$  integers (7)

Here 
$$\Gamma_a = \sum_{\mathbf{x}=0}^{\mathbf{C}_{RM}} {\binom{\mathbf{n}_{RM}}{\mathbf{x}}} \Gamma_{\mathbf{I}}^{\mathbf{x}} (1-\Gamma_{\mathbf{I}})^{(\mathbf{n}_{RM}-\mathbf{x})}$$
 (8)

in case of Binomial distribution

and 
$$P_a = \sum_{x=0}^{c_{RM}} \frac{(n_{RM} P_I)^x e^{-n_{RM}P_I}}{x!}$$
 (9)

in case of Poisson approximation to the Binomial distribution.

#### 2.2.3 Solution Methodology

A forward recursion dynamic programming technique is adopted for obtaining the total optimal cost of manufacturing. The solution methodology is explained stage by stage indetail.

Stage 1: Raw Material Inspection

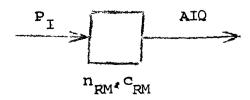


FIGURE 2.2 RAW MATERIAL INSPECTION STAGE

The inspection at the raw material stage is depicted in Figure 2.2.

Let  $f_1$  (AIQ) be the minimum cost of raw material and inspection at raw material inspection stage for a given AIQ.

Then  $f_1$  (AIQ) can be expressed as

$$f_1 \text{ (AIQ)} = Min \left[ (k_{1RM}^2 + k_{2RM}^2)ATI_{RM} + k_{3N} \right]$$
 $p_1, n_{RM}, c_{RM}$ 

where k<sub>1RM</sub> = the cost of replacement or repair per one defective unit

so  $k_{1\text{RM}} \cdot P_{1} \cdot ATI_{\text{RM}} = \text{the cost of replacement or repair of all the}$  defective units.

k<sub>2DM</sub> = the cost of inspection per unit

 $k_{2RM} \cdot ATI_{RM}$  = the total cost of inspection

k<sub>2</sub> = cost of raw material per unit.

 $k_3$  is a function of the raw material quality. For example  $k_3$  can be  $(\frac{0.03}{P_I}+0.3)$  which means that the more the fraction defective the less the cost of the raw material.

So  $k_3N$  = the total cost of the raw material.

The constraints are (1), (5), (7) and (8).

The method followed to generate the value of  $f_1$  for a given AIQ is as follows.

For a fixed value  $P_I$  start with  $c_{RM}=0$  find  $n_{RM}$  such that constraint (1) is satisfied. If  $n_{RM}$  is an integer the theoretical Minimum  $ATI_{RM}^*=(N-\frac{AIO.N}{P_I})$  and it is invariant with respect to  $c_{RM}$  and  $n_{RM}$ .

But if  $n_{RM}$  is not an integer it is rounded up and ATI  $_{RM}$  is calculated from the equation ATI  $_{RM}$ = $n_{RM}$ +(N -  $n_{RM}$ ) P  $_{a}$ . If

ATI<sub>RM</sub> is acceptably close to ATI<sub>RM</sub> the optimal values are that pair of  $n_{RM}$  and  $c_{RM}$ . Otherwise  $c_{RM}$  is increased and a new  $n_{RM}$  is calculated. The procedure is repeated for all values of  $P_{I}$  and the optimal  $P_{I}$  for the given AIO is the one which gives minimum  $f_{I}(AIO)$ . The procedure is repeated for all the values of AIO. All the optimal values are stored for tracing back the final solution.

#### Stage 2 : Manufacturing

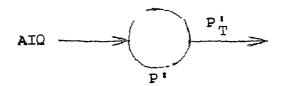


FIGURE 2.3 : MANUFACTURING STAGE

At the manufacturing stage the input consists of N.AIQ defective and N (1-AIQ) non defective units. The output consists of N.AIQ + N(1 - AIQ) P' defective units.

So 
$$P_T^i = \frac{N_i AIQ + N(1-AIQ)P^i}{N}$$

$$= P^i + AIQ - P^i AIQ$$

$$P^i = \frac{T}{1-AIQ}$$
(9)

Here  $\mathbf{k}_4$  is the cost parameter. Its a function of P', the process fraction defective.

For example  $k_4$  can be  $(\frac{0.009}{p!} + 0.45)$  which implies that as the fraction defective goes up the  $\infty$ st of manufacture goes down.

From equation (9) a unique value of P' can be found out for a given  $P_{T}^{1}$  and AIQ.

For all values of AIQ ,  $P_T^*$  the minimum of  $f_2(P_T^*)$  is calculated for a given  $P_T^*$  . The procedure is repeated for  $0 \leqslant P_T^* \leqslant 1$  .

All optimal solutions are stored for tracing back the final solution.

#### Stage 3: Final product inspection

Figure 2.4 shows the final product inspection stage.

$$P_{T}$$
  $\rightarrow$   $AOQ \leq AOQL_{FP} \leq AOQL_{O}$ 

FIGURE 2.4 FINAL PRODUCT INSPECTION

Let  $f_3(AOOL_o)$  be the minimum total cost of manufacture for a given  $AOOL_o$ .  $f_3(AOOL_o)$  is the sum total of the costs at the stages 1, 2 and 3. It can be expressed as

$$f_3(AOOL_O) = Min \left[ (k_{1FP}^P_T + k_{2FP}^I)ATI_{FP} + f_2(P_T^I) \right]$$
 $n_{FP} \cdot c_{FP}^I$ 

The unit costs are similar to that of raw material inspection.

If  $P_M^*$  is the value of  $P^*$  that attains the  $AOQL_{\overline{FP}}$  from equations (3) and (4)

$$AOQL_{FP} = P_{a} P_{M}^{i} \left(1 - \frac{n_{FP}}{N}\right)$$

$$= \frac{p_{a} P_{M}^{i} n_{FP} \left(1 - \frac{n_{FP}}{N}\right)}{n_{FP}}$$

$$= \frac{p_{a} P_{M}^{i} n_{FP}}{n_{FP}}$$

$$= \frac{p_{a} P_{M}^{i} n_{FP}}{n_{FP}$$

The y values are given in Duncan's Table (16.1) for a given c from 0 to 40.

So for the specified AOQL, the  $n_{FP}$  corresponding to each  $c_{FP}$  is calculated from (10) and the ATI $_{FP}$  is calculated for each combination. The combination that gives the minimum of  $f_3$  is optimal for the desired AOQL.

Tracing back, the best  $n_{FP}$ ,  $c_{FP}$  and  $P_T^i$  at the Stage 3 allow the determination of  $P^i$  and AIQ that resulted in the  $P_T^i$  from Stage 2. Finally for the best AIQ the best corresponding  $n_{RM}$ ,  $c_{RM}$  and  $P_T$  may be determined from the Stage 1 solution.

As the solution technique involves lengthy analysis, calculation and storage of obtained results, a computer program is developed and used. This program is used as the base for further modifications and extensions.

# 2.2.4 Illustration of a Numerical Example

The following are the input parameters for the numerical example.

Raw material Manufacturing Final product inspection stage 
$$k_{1RM} = 8.5$$
  $k_{4} = \frac{0.01}{P!} + 0.5$   $k_{1FF} = 11.0$   $k_{2RM} = 0.35$   $k_{2FF} = 0.5$ 

$$AOQL_O = 0.035$$
 $N = 1000$ 

Tables 2.1, 2.2 and 2.3 give the results.

Table 2.1 f<sub>1</sub> (AIQ) and corresponding optimal values

AIQ	${f n}_{\sf RM}$	c <sub>RM</sub>	$_{ m L}^{ m I}$	f <sub>1</sub> (AIO) in RS
0.000	180	1	0.070	1913.48
0.005	<b>3</b> 9	0	0.065	1847 <b>.1</b> 5
0.010	28	0	0.065	1777.68
0.015	22	0	0.065	1708.30
0.020	<b>1</b> 8	0	0.060	1638.66
0.025	14	0	0.060	1566.91
0.030	11	0	0.060	1495.17
0.035	8	0	0.055	1423.06
0.040	6	0	0.055	1349.22
0.045	4	0	0.055	1274.97
0.050	0	0	0.050	1200.00
0.055	0	0	0.055	1127.27
0.060	0	0	0.060	1066,68
0.065	0	0	0.065	1015.39
0.070	0	0	0.070	971.43
0.075	0	0	0.075	933.33
0.080	0	0	0.080	900,00
0.085	0	0	0.085	870.59
0.090	0	0	0.090	844.44
0.095	0	0	0.095	821.05
0.100	0	0	0.100	800,00

Table 2.2  $f_2$  (P  $^{\bullet}_T$ ) and corresponding optimal values

F T	AIQ	p t	$f_2$ (P <sub>T</sub> ) in Rs.
•005	•000	•005	4413.00
.010	•000	.010	3413.00
.015	•000	.015	3080,00
•O2O	.000	020	2913.00
<b>.</b> 025	.000	.025	2813.00
•030	.005	.025	2745.00
.035	.010	025	2673.00
•040	.015	.025	2602.00
·045	•0 <b>2</b> 0	.026	2530.00
<b>.</b> ∕050	.025	.026	2456.00
•O55	•0 <b>3</b> 0	.026	2383.00
•060	.035	.026	2309.00
.065	.040	.026	2233,00
<b>.</b> 0 <b>7</b> 0	•045	.026	2156.00
•075	•0 <b>5</b> 0	.026	2080,00
.080	•0 <b>5</b> 5	•0 <b>2</b> 6	2005.00
.085	•055	•032	1942.00
•090	•0 <b>6</b> 0	.032	1880.00
•095	•065	.032	1827.00
.100	.070	.032	1781.00

Table 2.3  $f_3$  (AOQ) and corresponding optimal values

3.007	6 ( 2001			
AOOL	f <sub>3</sub> (AOQ) in Rs.	PT	$n_{ extbf{FP}}$	$\mathbf{c}_{ extbf{FP}}$
0.000	3370.00	0.090	1000	***
0.005	3416.24	0 <b>.</b> 0 <b>7</b> 0	69	0
0.010	3273.79	0.020	78	1
0.015	3120.98	0 <b>.</b> 0 <b>2</b> 0	145	4
0.020	3007.16	0.025	137	5
0.025	2931.31	0.030	112	5
0.030	2851,19	0.040	96	5
0.035	2772.22	0.045	83	5
0.040	2689,94	0.055	73	5
0.045	2607.12	0.065	66	5
0.050	2520.85	0 <b>.</b> 0 <b>7</b> 0	60	5
0.055	2436.20	0.080	54	5
0.060	2358.35	0.080	<b>5</b> O	5
0.065	2292.12	0.085	46	5
0.070	2228.12	0,090	43	5
0.075	2172.68	0.090	41	5
0.080	2121.35	0.095	38	5
0.085	2077.48	0.100	36	5
0.090	2035.55	0.100	34	5
0.095	2000.67	0.100	32	5
0.100	1971.59	0.100	31	5

The following are the optimal values for  $AOQL_O = 0.035$ 

AOQL 
$$f_3(AOQ)$$
  $F_T$   $n_{FP}$   $c_{FP}$ 

•035 Rs.2772.22 0.045 83 5

Fig. AIQ  $F_1$   $f_2(F_T)$ 

•045 •020 •026 Rs.2530.00

AIQ  $n_{RM}$   $c_{RM}$   $F_T$   $f_1(AIQ)$ 

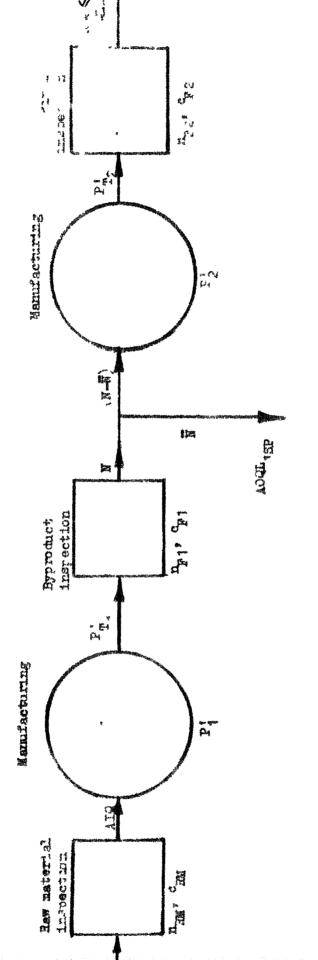
0.020 18 0 0.060 Rs.1638.66

#### 2.2.5 Sensitivity Analysis

Sensitivity analysis can be done to study the effect of varying the cost parameters on the optimal total cost of manufacture. However this analysis is system dependent as it depends entirely on the typical cost parameters of the system. Table 2.3 gives the sensitivity analysis on the specified AOOL. For example a decrease in AOOL. from 0.04 to 0.035 results in an additional expenditure of Rs.2772.22 - Rs.2689.94 = Rs.82.28.

## 2.3 Serial Manufacturing System with Main and byproducts

The technique illustrated in Section 2.2.3 can be easily extended to single line multistage situations where a product has to pass through more than one manufacturing stage. A situation is illustrated in which some units of the product after one manufacturing operation are sold as byproducts and the rest of the units go through another manufacturing stage



FLG. 2.6 : STRILL MANUFACTURING SYSTEM WITH MAIN AND TATHOUTHING

and are sold finally as major products. Figure 2.6 explains this situation.

In addition to the assumptions stated in Section 2.2.1 this problem requires another assumption.

This assumption is that  $\overline{N}$  and  $(N-\overline{N})$  which are lot sizes for byproduct and major product are fairly large so that AOO does not change significantly with both the lots.

Since the same methodology as discussed in Section 2.2.3 is used for this problem, only the objective functions that are cumulatively added and minimised at each stage, need good observation.

Stage 1: Raw material inspection.

Referring to Figure 2.2 the cost can be written

as Cost at I Stage = raw material repair cost after inspection

+ raw material inspection cost

+ raw material purchase cost

$$f_1$$
 (AIQ) = Min  $(k_{1RM} P_1 + k_{2RM}) ATI_{RM} + k_3^N$ 

Here  $k_3$  is a function of  $\Gamma_{I}$ . (For Ex.:  $k_3 = \frac{0.03}{\Gamma_{I}} + 0.3$ ) Stage 2: By product manufacturing.

Referring to Figure 2.3 we can write the Cost as

Cost at II Stage # Cost at I stage + manufacturing cost of
the byproduct

$$f_2(P_{T_1}^*) = Min \quad f_1 (AIQ) + k_4N$$

Pi

(For Ex.:  $k_4$  can be  $\frac{0.009}{P_1^*} + 0.45$ ).

Stage 3: Byproduct inspection.

Referring to Figure 2.4 the cost can be written as, Cost at III stage = Cost at II stage

+ cost of inspection of the byproduct

+ cost of repair of the byproduct

$$f_3$$
 (AOQL<sub>1</sub>) = Min  $f_2(P_{T_1}^i) + (k_{1F1}P_{T}^i + k_{2F1})ATI_{F1}$   
 $n_{F1}, c_{F1}$ 

Stage 4: Main Product manufacturing stage.

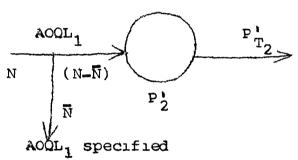


FIGURE 2.6 MAIN PRODUCT MANUFACTURING STAGE

Since N units are sold as a byproduct after Stage 3
it will naturally have an ACQL constraint also. At this
juncture another new cost is introduced. The cost is zero as
long as the quality requirement of the byproduct is satisfied
and increases with increasing ACQL afterwards. (Exponential
increase is taken for illustration). This is some sort of
a "penalty cost" as poorer quality product will naturally be
sold at cheaper price and the result is loss of profit.

So cost at IV stage = Cost at III stage

+ Main product manufacturing cost

+ Penalty cost.

Penalty cost = 0 if 
$$AOQL_1 \le AOQL_1SP$$

$$= e^{100(AOQL - AOQL_1)} \times \overline{N} \text{ otherwise}$$

$$f_4 (P_{T_2}^i) = \min_{P_2^i} \left[ f_3(AOQL_1) + k_5(N - \overline{N}) + Penalty cost \right]$$

$$(k_5 \text{ can be } \frac{O \cdot OO9}{P_2^i} + O \cdot 3)$$

Stage 5: Main Product inspection stage

$$\begin{array}{c|c} & & & \\ \hline & & \\$$

FIGURE 2.7 : MAIN PRODUCT INSPECTION STAGE

$$f_5(AOQL_2) = Min \left[ f_4 (P_{T_2}) + (k_{1F2}P_{T_2}^{\dagger} + k_{2F2})ATI_{F2} \right]$$

$$n_{F2} c_{F2}$$

The method of storing the results and tracing back the optimal solutions at each stage remains the same. A computer program is developed and the 5-stage byproduct situation is illustrated.

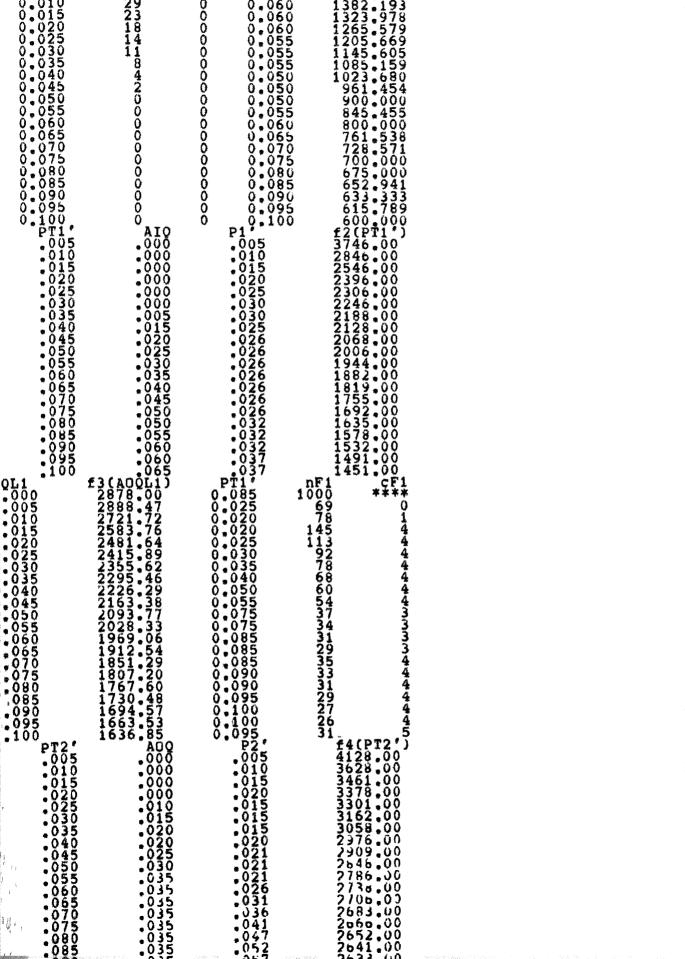
## 2,3.1 Illustration by a numerical example

The following input parameters are taken for the illustration of the main product and byproduct situation.

$$k_{1RM} = 7.5$$
 ;  $k_{2RM} = 0.25$  ;  $k_{3} = \frac{0.03}{P_{1}} + 0.3$ 
 $k_{4} = \frac{0.009}{P_{1}} + 0.45$ ;  $k_{1F1} = 10.0$  ;  $k_{2F1} = 0.45$ 
 $k_{5} = \frac{0.01}{P_{2}^{1}} + 0.5$  ;  $k_{1F2} = 12$  ;  $k_{2F2} = 0.5$ 
 $N = 1000$  ;  $N = 500$ ;  $AOQL_{1SP} = 0.035$ 
 $AOQL_{2SP} = 0.065$ 

Penalty cost = 0 1f 
$$AOQL_1 \le AOQL_{1SP}$$
  
= e  $X \ \overline{N}$  otherwise

The output of the program is included in this section.



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CLNINAL IBRARY

# PARALLEL MANUFACTURING SYSTEM WITH ATTRIBUTE SAMPLING INSPECTION

A general situation in the industry is one in which the final product consists of several components, each one manufactured at different stages which are parallel. Before analysing the parallel manufacturing system, a presentation is made in Section 3.1 regarding the multicomponent system, the problem of assembling the components and diversifying the components.

#### 3.1 Multicomponent situations

so far the cases that have been discussed in Chapter 2 are single component product cases. The forward recursion dynamic programming technique is not limited only to these single line multistage situations. It can be utilised for a complex situation in which two or more components after passing through raw material inspection and manufacturing stages are assembled and the assembled component passes through some more manufacturing stages and the final inspection stage. The situation can be as shown in Figure 3.1.

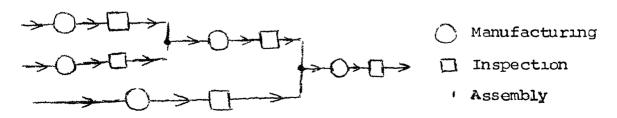


FIGURE 3.1 : SITUATION WITH ASSEMBLY

The same technique can be used for situations in which some of the products are used as components for different products as shown in Figure 3.2

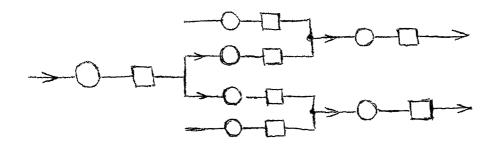


FIGURE 3.2 :SITUATION WITH DIVERSIFICATION

A case in which both assemblies and diversifications take place, is taken for illustration. Before examining that case a method to deal with the assemblies is explained for which the situation taken is shown in Figure 3.3

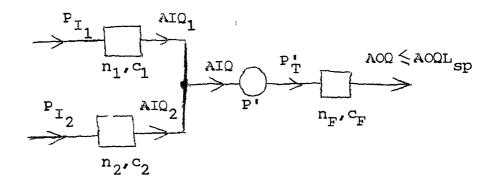


FIGURE 3.3 : SIMPLE SITUATION WITH AN ASSEMBLY.

The assembly of a nut and a bolt can be taken as this case.

$$AIO_1 = \frac{P_{a_1} P_{I_1} (N - n_1)}{N}$$

$$AIQ_2 = \frac{P_{a_2} P_{I_2} (N - n_2)}{N}$$

The minimum value of AIQ after assembly is attained in a situation where all the defective components of one category get assembled with all or as many defective components of the other category and vice versa.

Thus 
$$AIQ_{min} = Max \left[AIQ_1, AIQ_2\right]$$

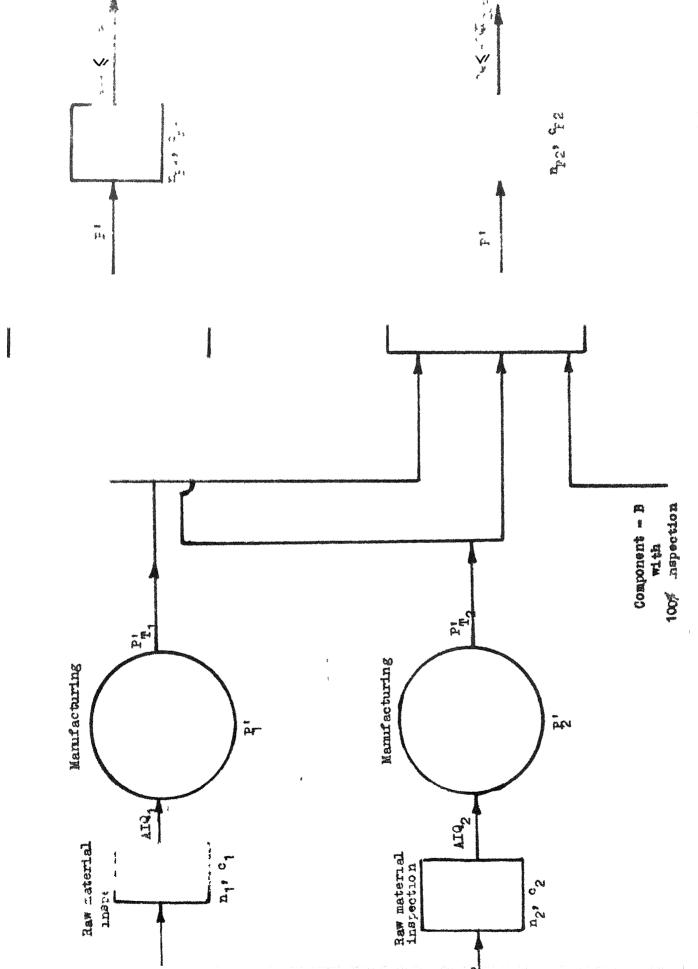
The maximum value of AIQ after assembly is attained when all the defectives of one category get assembled with good components of the other and vice versa. The upper limit for AIQ is ofcourse 100% defectives.

So 
$$AIQ_{max} = Min \left[ (AIQ_1 + AIQ_2), 1 \right]$$

After the manufacturing stage of the assembled component

or 
$$\frac{P_{T_1}^{*} = P^{*} + AIO_{max} (1 - P^{*})}{P_{T_2}^{*} = P^{*} + AIO_{min} (1 - P^{*})}$$
 which ever the case 
$$\frac{P_{T_2}^{*} = P^{*} + AIO_{min} (1 - P^{*})}{P_{T_1}^{*} - P_{T_2}^{*} = (AIO_{max} - AIO_{min})(1 - P^{*})}$$
 Since 
$$(AIO_{max} - AIO_{min})$$
 and 
$$(1 - P^{*})$$
 are both +ve,

$$\begin{array}{ll} P_{T_1} - P_{T_2} \geqslant 0 \\ & P_{T_1} \geqslant P_{T_2} \\ & P_{T_1} \geqslant P_{T_2} \\ & P_{T_{max}} = P' + AIQ_{max} (1 - P') \\ & P_{max} = P' + AIQ_{min} (1 - P'). \end{array}$$



Thus while dealing with the assembling the worst case is taken so as to avoid risk. It implies that  $\text{AIQ}_{\text{max}}$  is taken always for the assemblies. In case of multicomponent assemblies  $\text{AIQ}_{\text{max}}$  is the minimum of summation of AIQ and unity.

Figure 3.4 shows a diversification case

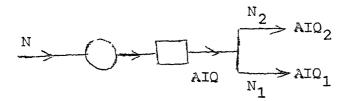


FIGURE 3.4 : SIMPLE SITUATION WITH DIVERSIFICATION

The analysis here is simple. As long as the lot sizes  $\rm N_1$  and  $\rm N_2$  are significantly large numbers  $\rm AIO_1$  and  $\rm AIO_2$  will be equal to AIO.

# 3.2.1 Illustration of the parallel line structure

The situation shown in Figure 3.5 is such that component-1 and component-2 after passing through raw material inspection and manufacturing stages separately, are assembled. Some of these assembled parts get another component-A and pass through final inspection stage to be a product with a constraint on AOQL1. Rest of the assembled parts get another component-B and pass through final inspection stage to be another product with a constraint on AOQL2.

In this case component-A and component-B are taken with 100% inspection. However these components can be taken with their known fraction defectives with the standard procedure of

finding out resultant fraction defective after the assembly.

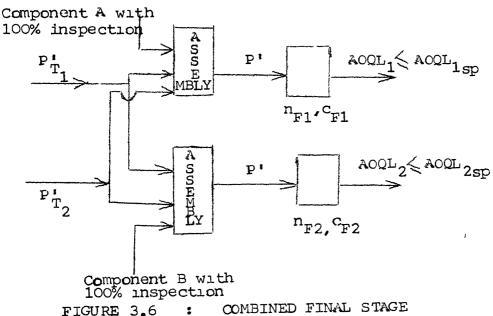
A computer program is developed with the basic structure intact to suit this particular case.

#### 3.2.2 Methodology

In the first two stages, namely the raw material inspection and manufacturing stages, of the components 1 and 2 the costs are evaluated as usual. The final inspection stages of the two final products are made one combined final stage which needs a detailed study.

#### Combined Final Stage:

The combined final stage is shown in Figure 3.6.



At the assembly of the two final products each possible combination of the  $P_{T_1}^{\bullet}$ ,  $P_{T_2}^{\bullet}$  are taken and the resultant  $P^{\bullet}$  is found out by the technique of mixing of AIQs as illustrated in Figure 3.3.  $P^{\bullet}$  will be the same as long as the lot sizes

are significantly large. If the components A and B have their own fraction defectives after the assembly the resultant P will be different and dependent on  $P_{T_1}^i$ ,  $P_{T_2}^i$  and the fraction defectives of component A or B which ever the case may be.

For a given  $P_{T_1}^i$ ,  $P_{T_2}^i$  combination the total cost at the combined final stage will be summation of individual cumulative costs, the cost of manufacturing of components A and B and the cost of the final inspection of the two products.

$$P' = Min \left[P_{T_1}' + P_{T_2}', 1\right]$$

Total cost at the combined final stage

= 
$$f2_1 (P_{r_1}) + f2_2 (P_{r_2}) + (cost of manufacturing A and B)$$
  
 $\star (k_{1F1} P^* + k_{2F1}) ATI_{F1} + (k_{2F2} P^* + k_{2F2}) ATI_{F2}$ 

Since the components A and B are taken with 100% inspection their manufacturing cost is constant and does not affect the optimal values. It will only shift the values upward. However it is included in the costs for giving the real optimal total cost.

## 3.2.4 Satisfying the AOQL constraints

If the final products have different AOOL constraints  $AOOL_{1SP}$  and  $AOOL_{2SP}$ , then while evaluating the total cost at the combined final stage its seen that  $AOOL_{1}$  and  $AOOL_{2}$  do not exceed their specified values.

For example if AOOL 1SP < AOOL 2SP then AOOL 1 and AOOL 2 are taken with the starting value of 0.0, incremented simultaneously by specified amount (Say 0.005) till both of them reach

AOOL 1SI, and then onwards only AOOL 2 is incremented till it equals AOOL 2SP while AOOL 1 is kept constant at AOOL 1SP.

Keeping the AOOL 1 value constant at AOOL 1SP is justified because for all the values of AOOL 2 after it crosses AOOL 1SP.

AOOL 1SI will give the minimum cost for the first product since its the upper limit.

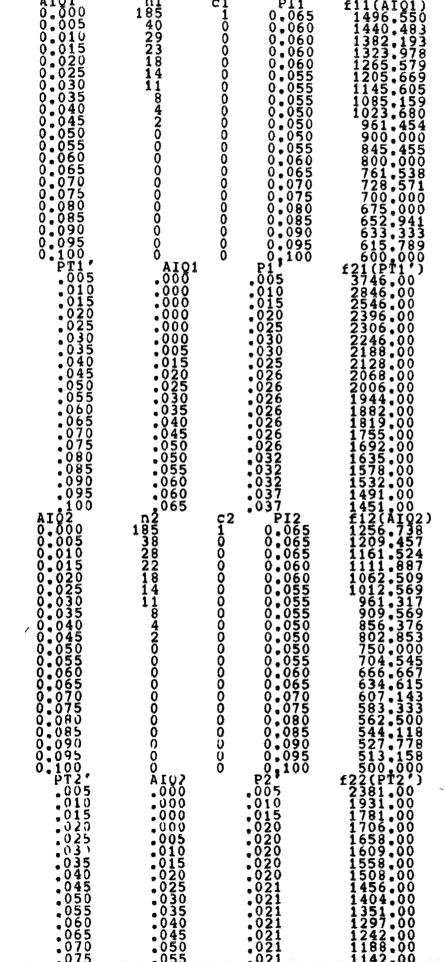
The situation given in Figure 3.5 is illustrated by means of a numerical example.

### 3.2.5 Numerical Example

The following input parameters are taken for the numerical example

	Component 1	Component 2			
k <sub>1RM</sub>	7.5	11.5			
k <sub>2RM</sub>	O <sub>•</sub> 25	0.5			
k <sub>2RM</sub> k <sub>3</sub>	$(\frac{O \cdot O3}{P} + O \cdot 3)$	$(\frac{0.05}{\overline{p}_{I}} + 0.5)$			
k <sub>4</sub>	$(\frac{0.009}{p!} + 0.45)$	$(\frac{0.009}{p!} + 0.45)$			
N	1000	500			
	Final Product 1	Final Product 2			
k 1FP	10.0	15			
k <sub>2FF</sub>	0.45	0.75			
N	300	200			
AOQL	0.02	0.01			

The output is included overleaf.



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P = .015 FADQU .005 .005	PT1'= .005 PT2'= FN 4754.00 .010 59 3209.27 .010	.005 FC
.005 .005 	FF3 FP1D FN 3850.61 .015 59 3204.40 .015 54 FF3E FINE	FC O
3209.07 2754.40 3204.40	4764.00 7973.27 4760.61 7515.02 3860.61 7065.02	
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010 010	PT1 = .005 PF2 = FV 4758.99 .010 33 33 33 2750.01 .015 31	.010 FC 0
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.010 FF3 3201.50	758.49 7960.48	V
2750.01 3200.01	4758.09 7960.48 4758.03 7508.04 3958.03 7058.04	
		.005
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D*# .615	3271.50 .010 31 PT1"= .005 PT2"= FF3 FP1D FN	.010 FC
FAOQL 015 010	4755.68 .015 23 2750.01 .015 31	FC 0 0
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P*= .015	4754.02 .015 17 2750.01 .015 31 PT1'= .010 PT2'=	,005
FACQL 020 .010	FF3 F01D FN 3854.02 .015 17	FC
010 FF3	3277.31 .015 31 FF3F EINE	Ō

\*indicates 100% inspection.

So the optimal total cost is Rs.7054.03 with P' of 0.015. This P' leads to  $P_{T_1}^i$  of 0.01 and  $P_{T_2}^i$  of 0.005 which lead to the optimal values of the preceding stages.

Thus the optimal values are,

Optimal total cost = Rs.7054.03

$$P^{i} = 0.015$$
  $P^{i}_{T_{1}} = 0.01$   $P^{i}_{T_{2}} = 0.005$ 

$$P_{T_1}^{\bullet} = 0.01$$
,  $AIQ_1 = .000$ ,  $P_1^{\bullet} = 0.01$ ,  $f_{21}(P_{T_1}^{\bullet}) = Rs.2846.00$ 

$$AIQ_1 = 0.000, n_1 = 185, c_1 = 1, r_1 = 0.065,$$

$$f_{11}(AIQ_1) = Rs.1496.55$$

$$P_{T_2}^{i} = 0.005$$
,  $AIQ_2 = 0.000$ ,  $P_2^{i} = 0.005$ ,  $f_{22}(P_{T_2}^{i}) = Rs.2381.00$ 

$$^{AIQ}2^{=0.000}$$
,  $n_2 = 185$ ,  $c_2 = 1$ ,  $F_{I_2} = 0.065$ ,

$$f_{21}(AIQ_2) = Rs.1256.73$$

#### CHAPTER 4

# PARALLEL MANUFACTURING SYSTEM WITH MIXED SAMPLING

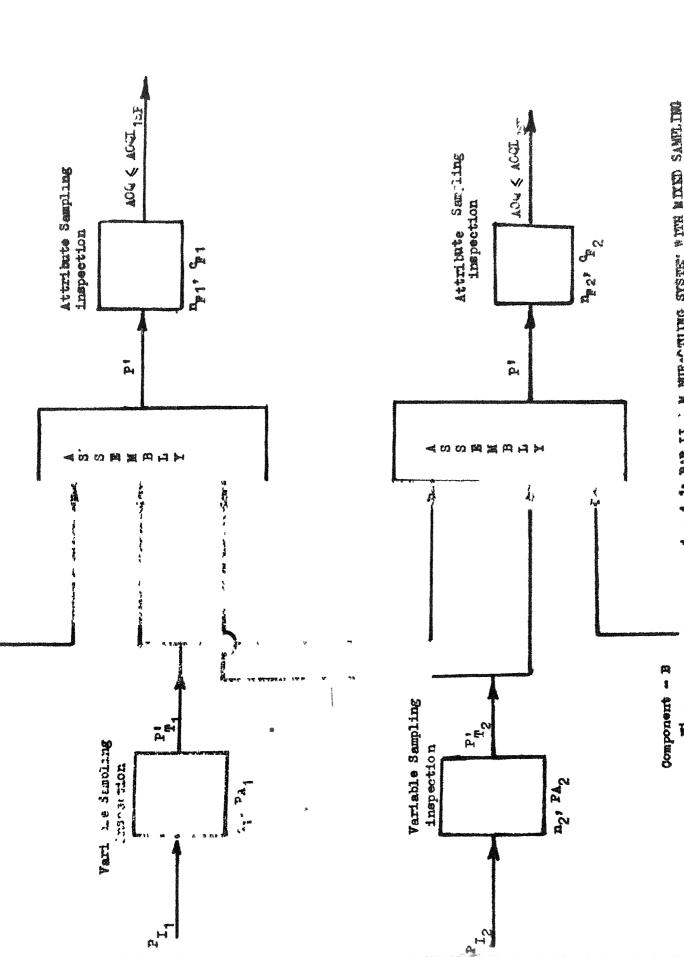
## 4.1 Variable and Attribute Sampling Inspections

So far in all the cases that are studied only attribute sampling is taken for illustration. In general, several situations in the industry need both attribute and variable sampling depending on the quality characteristic that is inspected.

The forward recursion DP technique is extended to that situation in which there are both attribute and variable sampling. Figure 4.1 shows the situation that is taken for illustration.

In the situation shown, the two components pass through variable sampling inspection separately. Then they get assembled and one stream of this assembly get assembled with component A while the other stream get assembled with component B. Then there is attribute sampling inspection for both the products with different specified AOQLs.

The situation is similar to Figure 3.6 as far as the combined final inspection stage is concerned. The treatment and technique remain the same for this stage as illustrated in Chapter 3 so only the initial variable sampling inspection stage needs discussion (method is the same for both the products).



Variable Sampling Inspection Stage:

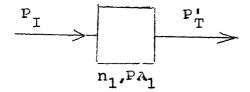


FIGURE 4.2: VARIABLE SAMPLING INSPECTION

Here,

 $P_T$  = fraction defective of the incoming lot

 $n_1 = sample size$ 

PA<sub>1</sub> = probability of acceptance which decides fixing up
 of upper and lower limits by which a lot is
 accepted or rejected.

 $P_{T}^{I}$  = outgoing fraction defective

Cost at this stage

= 
$$f_1(P_I) = (RK1.P_I + RK2)ATI + (RK3/P_I + RK4)N$$
 (1)

The input here is a stream of values of  $P_{\rm I}$  (Say from 0.005 to 0.1 in steps of 0.005). The initial value is taken as zero for  $P_{\rm I}^{\bullet}$ .

 $P_T^i=0$  implies that 100% inspection is used. So ATI will be the lot size N. Among the values of  $P_T$  the one that gives the minimum  $f_1$  is selected (from equation (1)) for  $P_T^i=0$  and that  $P_T$  is recorded.

The following procedure is adopted for the rest of the values of P'.

For a given  $P_T^*$  and  $P_T$  a sample size SZ (Say SZ=10) is taken, values of  $FA_1$  and ATI are obtained and the function value  $f_1$  is found out

$$PA_{1} = \frac{N \cdot \Gamma_{T}}{\Gamma_{I} (N-SZ)}$$

$$ATI = SZ + (1 - \Gamma A) (N - SZ)$$

$$f_{1}(P_{I}) = (RK1 \cdot P_{I} + RK2)ATI$$

$$+ (RK3/P_{T} + RK4)N$$

RK1, RK2, RK3 and RK4 are cost parameters similar to that of attribute inspection case.

Then SZ is incremented by a specific amount and the procedure is repeated for all values of SZ till SZ is equal to a specific upper limit. Then for the given  $P_T^i$  and  $P_T^i$  the value of SZ that gives minimum  $f_1$  is selected and the values of  $P_T^i$ ,  $P_T^i$ , SZ,  $PA_1$  and  $f_1$  are noted.

This procedure is repeated for all values of  $\mathbf{P}_{\mathbf{I}}$ . Then for a given  $\mathbf{P}_{\mathbf{I}}^{i}$  the  $\mathbf{P}_{\mathbf{I}}$  that gives the minimum  $\mathbf{f}_{\mathbf{I}}$  is recorded as the optimal value along with its optimal S2,  $\mathbf{P}\mathbf{A}_{\mathbf{I}}$  and  $\mathbf{f}_{\mathbf{I}}$ .

The method is repeated for all values of  $\mathbb{P}_{T}^{1}$  and thus the optimal  $\mathbb{P}_{T}$ ,  $\mathbb{P}A_{1}$ ,  $\mathbb{S}Z$  and  $\mathbb{F}_{1}$  are found out for each  $\mathbb{P}_{T}^{1}$ .

When once the PA<sub>1</sub> is found out it is used to fix up the upper and lower limits by which we can accept or reject a lot.

A computer program is developed for the situation that is illustrated and a numerical example is solved.

## 4.1.1 Numerical Example

The following input parameters are taken for the numerical example.

	Component 1	Component 2
k <sub>1RM</sub>	15.0	20
k <sub>2RM</sub>	0.6	0.8
k <sub>1RM</sub> k <sub>2RM</sub> k <sub>3</sub>	$(\frac{\circ,\circ_6}{P_{I}},\circ_\bullet_6)$	$(\frac{O_{\bullet}O8}{P_{I}} + O_{\bullet}B)$
N	1000	500
	Final Product 1	Final Product 2
k 1FP	10.0	15
k <sub>1FP</sub>	0.45	0.75
N	300	200
AOQLSP	0.02	0.01

The results are given overleaf.

So the optimal total cost is Rs.6717.70 with P' = 0.015. This P' leads to P' of 0.015 and P' of 0.000 which lead to the optimal values of the preceding stages.

Thus the optimal values are

optimal total cost = Rs.6717.70  

$$P' = 0.015$$
  $P'_{T_1} = 0.015$   $P'_{T_2} = 0.0050$ 

<sup>\*\*</sup>indicates 100% inspection.

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#### CHAPTER 5

#### CONCLUSIONS

Starting with a simple single line situation the Dynamic Programming technique is successfully utilized to tackle multistage multicomponent parallel line situations with attribute as well as variable sampling inspections.

The methodology can be utilized in practical industrial situations with due modifications. For example, some of the quality levels that are explored may not be available or feasible in practice. These levels lead to forming of additional constraints and cut down the number of alternatives.

Sensitivity analysis can be carried out to study the effect of varying various cost parameters on the optimal total cost of manufacture. For example, a sensitivity analysis on the lot size determines the optimal lot size.

## 5.1 Scope for further research.

The assumption of perfect inspection can be dropped by accommodating the inspection errors. While dealing with the resultant fraction defective of the assemblies instead of taking the worst case a probabilistic resultant fraction defective or an average resultant fraction defective can be taken. For a given situation, by using the methodology the economical sampling inspection procedure (attribute or variable) can be found out for different inspection stages. Simulation techniques can be adopted in case of more than two components getting assembled.

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